



Corporate / Programme

Direction

Management

Delivery

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Management

Delivery

**Starting up a project**

**Activities**  
Appoint the Executive and the Project Manager

- Capture previous lessons
- Design and appoint the project management team
- Prepare the outline business case
- Select the project approach and assemble the project brief
- Plan the initiation stage

**CREATED**  
- Daily log  
- Lessons log  
- Project brief, comprising  
- Outline business case  
- Project product description  
- Project approach

**Initiating a project**

**Activities**  
Agree the tailoring requirements  
Prepare the risk management approach  
Prepare the change control approach  
Prepare the quality management approach  
Prepare the communication management approach  
Set up the project controls  
Create the project plan  
Prepare the benefits management approach  
Assemble the project initiation documentation (PID)

**CREATED**  
- Risk management approach  
- Change control approach  
- Quality management approach  
- Communication management approach  
- Project plan  
- Detailed business case  
- Risk register  
- Configuration item records  
- Issue register  
- Quality register  
- Benefits management approach

**Managing a stage boundary**

**Activities**  
Plan the next stage  
Update the project plan  
Update the business case  
Report stage end  
Produce an exception plan

**CREATED**  
- Stage plan  
- Product descriptions (next stage)  
- End stage report (current stage)  
- Lessons log  
- Exception plan

**Controlling a stage**

**Activities**  
Authorize work packages  
Review work package status  
Receive completed work packages

**Activities**  
Review the management stage status  
Report highlights

**Activities**  
Capture and examine issues and risks  
Escalate issues and risks  
Take corrective action

**Managing product delivery**

**Activity**  
Accept a work package

**Activity**  
Execute a work package

**Activity**  
Deliver a work package

**Legend**

These are management products that are created or updated by a process's activities.

This is an event or decision which triggers another process or is used to notify corporate or programme management.

**UPDATED 2017 VERSION**



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